

Quarterly Project Highlight Report:

Asthma

Report Date	25/10/2022		Anna Swift
Overall Programme Status	On Target		

Key Partners / Roles
<ul style="list-style-type: none"> • WHAT – Paediatric Consultant, Acute Respiratory Nurse • WVT – Paediatric Consultant, Acute Respiratory Nurse • HWNHS – Children’s and Maternity Lead, Project Manager • Herefordshire Primary Care - Respiratory Practice Nurses • Local Authority – Public Health • HWNHS - Medicines Management • HWHCT – Community Nursing

Key Milestones/Tasks Next Period	Progress	% Complete	End Date
Action plan for delivery of CYP Asthma Care Bundle Standards written with key deliverables and performance measures in place.	Complete	100%	Sept 2022
Commence delivery of the CYPs Respiratory Nurse Pilot.	On Target	0%	Nov 2022
Piloting of the CYP Asthma Digital Health App to support self-management agreed by Asthma sub-group.	On Target	80%	Dec 2022
Asthma Data Analysis report is produced to identify trends and priority areas for further action.	On Target	80%	Nov 2022
Work with Herefordshire Clinical Leadership Team to identify the support needs of Practice staff in supporting the delivery of quality children’s asthma care.	In progress	20%	Mar 2023
Agree key indicators for CYP Dashboard for Asthma	In progress	20%	Nov 2022
CYP Asthma Care Pathway is in place.	On Target	10%	Dec 2022

Key Risks	Current	Target	Mitigation

Winter pressures could impact on emergency care for those experiencing asthma exacerbations.			CYPs respiratory nurses will be delivering preventative care in the community from November could be appointed instead of 2 x 0.5 WTE. A secondment could be made from Primary/Secondary care to deliver the service.
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Progress Update
<p>CYPs Respiratory Nurse posts appointed to deliver the community nurse pilot. All documentation and systems to deliver the service near completion.</p> <p>#AskAboutAsthma campaign delivered and used to raise awareness of local priorities/developments.</p> <p>Survey of schools asthma policies and practice is undertaken, response rate relatively low.</p> <p>Survey of training and development needs of Practice nurses undertaken across both counties, response rate also low but some useful feedback.</p> <p>Primary Care Practice Leads for CYP Asthma identified for Herefordshire.</p> <p>Asthma Care Pathway development is in progress.</p> <p>Asthma Sub-group continues to implement the key deliverables in the CYP Asthma Action Plan to deliver the CYP Asthma Care Bundle Standards.</p>

Programme Highlights
<p>Appoint to CYPs Respiratory Nurse posts.</p> <p>Data sources were identified and analysis is underway to inform the priorities of the asthma care bundle standards delivery and monitoring of implementation.</p>
Escalations
None.
Activities Planned Next Period
See Key Milestones/Tasks Next Period.

*Outcome / Benefits realisation	Progress (RAG)	Explanation
<ol style="list-style-type: none"> 1. Skilled workforce across the ICS to support CYP with asthma 2. Improvement in asthma diagnosis for CYP 	On Target	Plans are in place to deliver the Community Respiratory Nurse pilot which will deliver on the key elements of the Asthma Care Standards to deliver the basics of CYP

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<p>3. Facilitates personal asthma care plans for patients</p> <p>4. Reduced emergency admissions for CYPs asthmatic episodes</p> <p>5. Robust and sustainable systems are in place across the ICS for the diagnosis, management and support of asthma for CYP</p> <p>6. Robust data systems are in place to inform the needs of CYP with asthma across the counties</p>		<p>asthma care to the most at risk groups. This will address points 2, 3, 4.</p> <p>Discussions and plans are developing to improve General Practice delivery of CYP asthma care identifying workforce development needs. This will address points 1, 2, 3, 4 & 5.</p> <p>Regular reporting mechanisms are being established. Analysis of trends in CYPs asthma is being undertaken to identify the current position and set targets/ performance measures addressing point 6.</p>
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Quarterly Project Highlight Report:

CYP Diabetes

Report Date:	October 2022	Prepared by:	Matt Hartles
Overall Programme Status	On Target		

Key Partners / Roles
WHAT – Paediatric Consultant, PDSN, Business Manager, Adult DSN WVT – Paediatric Consultant, PDSN, Adult DSN HWICB – Childrens and Maternity Lead, Project Manager, GP – Diabetes Lead GP's (Herefordshire and Worcestershire), Local Authority – Public Health Midlands Paediatric Diabetes Network Manager

Key Milestones/Tasks Next Period	Progress	% Complete	End Date
Draft Diabetes Specification	On Target	75%	31/12/22
Brief ICS Diabetes steering group on progress to determine next steps	On Target		16/11/22
Submit Expression of interest to deliver 19-25 year old transitions pilot (WAHT)	Complete	100%	
Submit targeted funding request for inequity in technology usage (WAHT)	Complete	100%	Oct 22
CYP Diabetes Focus Groups	On Target	75%	31/12/22

Key Risks	Current	Target	Mitigation
Delay in diabetes diagnosis	9	3	Quarterly bulletin reminders to GP's about same day review. Create a brief video on clinical guidance for managing suspected diabetes for CYP outlining local clinical pathway.

Engagement in sub-group meetings / work programme	8	6	Ensure realistic targets and milestones are agreed for future work around the winter period.
Not seen as a priority within the ICS Diabetes strategy	3	1	Early engagement and input into strategy.

Progress Update
Worcestershire were unfortunately unsuccessful in their 19-25yr old transitions pilot expression however received positive feedback from the NHSE regional team. They were however successful in obtaining funding to address inequity of technology use across Worcestershire,

Programme Highlights
Both Wye Valley Trust and Worcestershire Acute Hospital trust have contributed towards the development of Herefordshire and Worcestershire's commissioning policy in relation to the changes in NICE guidelines around the provision of Continuous Glucose monitoring.
Escalations

Activities Planned Next Period
Following meeting with the ICS Diabetes steering group clarification will be sought to understand the process for resourcing the improved pathways outlined within the service specification. <ul style="list-style-type: none"> • Complete combined specification • Seek clinical approval for content of specification • Work up a business plan to include additional financial resource requirements. • Support Worcestershire Acute Hospitals Trust with their successful inequitable use of technology pilot funding request. • Re-issue schools toolkit to recognise early signs of type 1 diabetes to coincide with world diabetes day – 14th November.

*Outcome / Benefits Realisation	Progress (RAG)	Explanation

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Co-produced transition pathway from children to adult health care		Getting the basics right, preparation for self-management
CYP better prepared to support their health needs		Supporting independence and personalised care
CYP are engaged in transition services and effective management of long-term conditions to avoid crisis presentations		Supporting independence and personalized care

Key:
Completed
On Target
Experiencing Obstacles
At Risk
Compromised

Quarterly Project Highlight Report:

Epilepsy

Report Date:	October 22	Prepared by:	Matt Hartles
Overall Programme Status	Experiencing Obstacles		

Key Partners / Roles
HWICB – Children and Maternity Lead, SEND Commissioning Manager, Project Manager, CYP Clinical lead WHAT – Paediatric Consultant x2, Paediatric Epilepsy Specialist Nurse HWHCT – Paediatric Consultant, Clinical Services Manager, Special School Nursing Lead, Clinical Lead Nurse for Children’s Nursing, Adult Epilepsy Specialist Nurse. WVT – Acute Paediatric Consultant, Community Paediatric Consultant, Epilepsy Specialist nurse, Business Manager, CYP Matron.

Key Milestones/Tasks Next Period	Progress	% Complete	End Date
Final draft of business case	Complete	100%	July 2022
Business Cases to be taken through respective governance processes to gain approval to proceed	Compromised	50%	Aug 2022
Business Cases to be taken through ICS approval process.	Not Started	0%	Dec 2022
Investigate the opportunities to improve the psychological support patients on the Epilepsy pathway. – Re-profiled	Experiencing Obstacles	10%	Jan 2023
Engagement in national working groups for 4 key area of focus.	Complete	100%	Sept 22

Key Risks	Current	Target	Mitigation
Epilepsy specialist nurse capacity across both counties does not meet national guidance	Yellow	Green	Business case for additional ESN in the community.
Engagement in the sub-group and subsequent work	Green	Green	A number of representatives from each organisation have been identified to ensure

programme is compromised due to the RSV winter pressures causing clinical expertise to be lost during this period.	Green	Green	adequate coverage. In addition, elements of the work programme will be owned by the Project manager (Non-clinical) which can progress regardless of pressures on clinical colleagues although clinical input is required. Surge Plans have been agreed at both WVT & WAHT
Flow of information between ED department and community in Worcestershire	Yellow	Green	Interim measure in place to ensure paediatric consultant aware of ED presentation and discharge of community patients.
Separate ICS business cases for systems due to clinical pressures could lead to inequity of care across the ICS.	Yellow	Yellow	Timescales for business case to be taken through each organisations governance processes to gain approval to proceed have been agreed by members of the sub group. Escalated

Progress Update
Progress has been hampered due to staff operational pressures and illness. Timescales have been re-worked and priorities shifted in order to continue to progress main priority around inequity of care and access to specialist nursing.

Programme Highlights
Final drafts of both WVT and HWHCT Business cases have been submitted to internal trust approval processes. Awaiting outcome early November.
Escalations
Delay in internal trust approval processed due to staff illness and operational pressures over the course of the summer.

Activities Planned Next Period
<ul style="list-style-type: none"> Business cases for both WVT and HWHCT to be taken through respective approval processes ICS Business case created to take through ICS approval processes. Audit and understand the psychology and mental health support for patients on the Epilepsy caseload.

Quarterly Project Highlight Report:

- Work with partners to develop a pathway for psychological support for those on the Epilepsy caseload.

*Outcome / Benefits Realisation	Progress (RAG)	Explanation
Standardised approach to management of childhood epilepsy	Green	Getting the basics right
CYP better prepared to support their health needs	Green	Supporting independence and personalized care
Less reliance on acute intervention	Green	Supporting care where child or young person usually lives
Increase in awareness and identification and treatment through training and education with schools and school nurses.	Yellow	Supporting care where the young person usually lives
Collaborative approach to providing holistic care for the CYP	Green	

Quarterly Project Highlight Report:

Infant Mortality

Report Date	25/10/2022	Anna Swift
Overall Programme Status	On Target	

Key Partners / Roles
<ul style="list-style-type: none"> • WHAT – Obstetric Consultant, Maternity Leads • WVT - Maternity Lead, Public Health Midwife • HWNHS – Childrens and Maternity Lead, Project Manager, • GP – CCG Lead GP for Children & Maternity • Local Authority – H &W Public Health • Worcestershire Children First – Early Years lead

Key Milestones/Tasks Next Period	Progress	% Complete	End Date
Herefordshire Deep Dive analysis of infant mortality and related data is undertaken to identify underlying factors affecting the higher than average IM rate in Worcestershire.	On Target	10%	Dec 2022
Identify permanent funding for Herefordshire's maternity service Smoking Cessation Support Workers & NRT.	On Target	80%	Dec 2022
Framework for the development of the IM strategy is developed.	On Target	80%	Nov 2022

Key Risks	Current	Target	Mitigation
Maternity capacity across both counties continues to be of concern.			Roll-out of continuity of care programme restricted to most at risk.

Progress Update
<ul style="list-style-type: none"> • IM Sub-group have discussed and developed a framework for the infant mortality strategy. • A reporting mechanism between established between the IM sub-group and the LMNS. The new ICB Maternity Commissioner will provide feedback between both groups and enable integrated discussions.

- A Public Health Midwife from Worcestershire is now a representatives/s on the IM Sub-group

Programme Highlights
As per progress update.
Escalations
None.
Activities Planned Next Period
<ul style="list-style-type: none"> • Undertake a deep dive into the Herefordshire data & compare trends with Worcestershire • Produce a formal IM needs analysis for both counties. • Draw together all guidance related to IM and summaries current position against this. • Secure permanent funding for Herefordshire's maternity service Smoking Cessation Support Workers & NRT. Talks ongoing.

*Outcome / Benefits realisation	Progress (RAG)	Explanation
Infant mortality data analysis completed.	On Target	70% completed. Key modifiable risk factors for both counties identified as: smoking & obesity. Areas of deprivation have highest rates. Analysis of Herefordshire CDOP data required to understand if any additional underlying factors influencing IM rates.
Improved systems for identifying and supporting families/women whose children are at risk of IM due to modifiable risk factors	Experiencing Delays	Action plan to focus on early intervention is in development. On hold pending development of the IM strategy. Worcestershire maternity service have introduced 2 additional points of contact where an assessment of need is undertaken (booking, 28 weeks, 36 weeks and delivery). This is reviewed and shared with health visiting service to improve the identification of women with additional support needs and

Quarterly Project Highlight Report:



		provide early intervention and improved transfer to health visiting.
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Quarterly Project Highlight Report:

Obesity

Report Date	25/10/2022		Anna Swift
Overall Programme Status	On Target		

Key Partners / Roles
<ul style="list-style-type: none"> WHAT – Paediatric Consultant, Nurse Specialist, Dietetics WVT – Paediatric Consultant, Acute & Community, Nurse Specialists, Dietetics HWNHS – Childrens and Maternity Lead, Project Manager, H &W Primary Care – Pilot site PCN H&W Local Authority – Public Health HWHCT – Community Nursing & 0-19 Healthy Child Lead H & W Special School Headteachers

Key Milestones/Tasks Next Period	Progress	% Complete	End Date
Integrate a CYP Healthy Weight Strategy within and ICS Wide All Age Healthy Weight Strategy.	Commenced	5%	July 2023
Pilot a hybrid Social Prescribing/Coaching role/s to take a Whole Family Approach to supporting families whose children under 5 are at risk of being overweight or obese at reception age but who find it difficult to access current provision.	On Target	80%	Oct 2022
CYP Obesity Care Pathway is in place.	Delays	10%	Dec 2022

Key Risks	Current	Target	Mitigation
Additional resources are not currently available to address CYP Obesity.			Approach needs to be innovative, flexible and within the current capacity of existing funding/resources.
CYP with SEND identified as a group who have seen increasing rates of obesity since the pandemic (levels			Look to identify existing programmes in both counties that have capacity to prioritise CYP with SEND.

were already higher in this group)			
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Progress Update
<ul style="list-style-type: none"> A project group is now in place under the Worcestershire Place development programme to develop and all-age healthy weight strategy encompassing CYP as a priority focus and a project group. A Family Coaching service model, SLA, evaluation process and targeted approach to accessing at-risk children and families with children aged 2.5-3 years has been agreed and developed with key partners. Herefordshire Public Health have identified a delivery mechanism for the service. CYP Obesity Sub-group has planned the scope of the CYP Obesity Care Pathway. Lack of workforce capacity to participate in the development of this piece of work has restricted progress.

Programme Highlights
<ul style="list-style-type: none"> Identification of Project group for Worcestershire Place established.

Escalations
None.

Activities Planned Next Period
<ul style="list-style-type: none"> Virtual approach established to drawing together the CYP Obesity Care Pathway for Clinical Provision. Work Action for Children in Worcestershire to develop and approach to delivering the Family Coaching service. Review referrals to community and secondary care dietetics services in both counties. Support the development of Worcestershire Place development programmes approach to reducing CYP Obesity.

*Outcome / Benefits realisation	Progress(RAG)	Explanation

Quarterly Project Highlight Report:



A clear Obesity care pathway is in place.	Delayed	Experiencing obstacles due to workforce capacity.
Hard to reach CYP & Families at risk of obesity & in areas of deprivation, are supported to access & shape support to address barriers to lifestyle changes.	On Target	Progress made, agreement of location of posts almost in place.

Quarterly Project Highlight Report:

Urgent and Emergency Care

Report Date:	October 2022	Prepared by:	Matt Hartles
Overall Programme Status	On Target		

Key Partners / Roles
HWICB – Comms, Contracting, UEC Lead, Mental Health, Data Analyst, Children’s Lead, Project Manager
WHAT – Consultant paediatrician, Clinical Director Emergency Medicine, Business Manager
HWHCT - Clinical Lead Nurse for Childrens Nursing
WMAS – Directory of Service Lead
WVT – Consultant paediatrician, general manager women’s and children, PEWS Lead, CYP Matron
Pharmacy – Chief officer local pharmacy committee
GP – Urgent Care Lead, CYP Lead
OOH – Practice plus group

Key Milestones/Tasks Next Period	Progress	% Complete	End Date
Re-establish UEC sub-group in Spring	Complete	100%	04/22
Agree Terms of reference	Complete	100%	06/22
Establish frequent self-referrer profiles	Complete	100%	08/22
Develop a robust seasonal illness plan to reduce pressure on acute and primary care services	On Target	80%	03/23
Re-launch Handi App in Worcestershire / Launch Handi App in Herefordshire.	Experiencing Obstacles	80%	11/22
Deep dive into data to look to establish key areas of focus	On target	20%	11/22

Key Risks	Current	Target	Mitigation
Engagement in the sub-group and subsequent work	Yellow	Green	Terms of reference established to ensure buy in from organisations. Requirement for each

programme is compromised due to workforce pressures	Yellow	Green	organisation to be represented and feedback through their governance structures
Agreeing collaborative approaches across the ICS	Yellow	Green	Briefing clinical practitioner forums in both counties to ensure buy in from the outset.

Progress Update
No subgroup meeting held during Quarter 2 due to availability of group members, however work has continued outside of the meeting structure including strengthening links with all age UEC programme and progressing Handi App launch in Herefordshire.

Programme Highlights
Delays in launching Herefordshire Handi App due to issues with Apple approval process. Input into ICB Winter Plan CYP Self referrer profiles established

Escalations

Activities Planned Next Period
<ul style="list-style-type: none"> Implementation of winter plan objectives. Deliver paper to ELT and CPF to seek approval to launch Handi App Launch/re-launch of Handi App Develop a Handi app operational policy to outline responsibilities and review timelines Deep Dive into CYP data to identify priorities Review Directory of Service

*Outcome / Benefits Realisation	Progress (RAG)	Explanation
Collaborative approach to providing holistic care for CYP	On Target	
Increased awareness of alternatives to ED attendance	On Target	

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CYP are engaged in transition services and effective management of long-term conditions to avoid crisis presentations	On Target	Supporting independence and personalised care
Consistent pathways across the ICS to provide the most appropriate care in the most appropriate setting	On Target	Supporting care where is most appropriate and accessible for the young person in a safe environment

Mental Health and Emotional Wellbeing

Report Date:	26 th October 2022	Prepared by:	Jenny Dalloway
Overall Programme Status	On Target		

Key Milestones/Tasks Next Period	Progress	% Complete	End Date
Ensuring the actions within the CYP EMW/MH Transformation Plan 21-22 delivery plan are on track and have clear outcomes.		95%	Oct 22
Recruitment to CYP Key Worker roles as part of LDA Admission Avoidance Programme		100%	Dec 22
Validation of CYP eligible for s117 aftercare and include on ICS register(s)		95%	Oct 22
Launch newly commissioned text service SHOUT across Herefordshire and Worcestershire		100%	Sept 22
Priority setting for MH Programme 2023-24		10%	Mar 23

Key Risks	Current	Target	Mitigation
Recruitment into new teams for example home treatment team in CAMHS			Exploring creative alternatives to posts including development posts. HWHCT Management of Change process with existing staff.
Continuing increase in demand in crisis services and admissions to Tier 4			Monitor demand, development of home treatment team to keep young people at home

Delays in launch of Oliver MacGowan Mandatory Training.			Delivery of local awareness training. EbE to support services in assessing sensory impact of clinical environments
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Progress Update
<p>1. CYP EMW/MH Transformation Plan The ICS Transformation Plan for 2022-23 has now been published following approval by both Partnership Boards.</p> <p>2. CYP Crisis – Herefordshire. Following successful recruitment events in the county 4.0wte B6 clinicians have been appointed. Proposed service launch date February 2023 when Herefordshire will be in a position to offer 5 days 8-8 cover and weekends and bank holidays will be 9-5.</p> <p>3. CYP Crisis – Worcestershire. Recruitment for Worcestershire remains a challenge with 3.22 WTE Band 6 vacancies remaining following appointment to 1 WTE Band 6 post in September 2022. The existing vacancies are being extensively advertised therefore until these posts are recruited, the current service model will continue to operate Monday to Friday 9-5 with out of hours and weekends supported by Mental Health Liaison and 24/7 Crisis Teams.</p> <p>4. WEST Service. The Education MH Practitioners recruited for Wave 7 have commenced training at University of Exeter and the placement primary schools in Herefordshire have been selected. Recruitment is progressing for Wave 8 trainees who will commence training in January 2023. The placement primary schools across Worcester City and Droitwich are being identified. The previous trainees are now fully qualified and 4 WEST Teams are operational across the tow counties. Data is now being submitted to the MHSDS and is supporting delivery of the system CYP Access targets.</p> <p>5. ASD. The 14-18year old pilot project for teenagers newly diagnosed with ASD has now contacted all CYP who have been recently diagnosed. Implementation has been slower than anticipated due to the current diagnostic services capacity to facilitate referral to the support. Progress is being monitored through the LDA Programme Board.</p>

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Programme Highlights
<ol style="list-style-type: none">1. Publication of the CYP EMW/MH Transformation Plan for 2022-23.2. CYP Keyworkers. Successful recruitment to all posts within CYP Admission Avoidance Service. Staff have a range of experience across education, social care and health.3. WEST Service. The previous trainees are now fully qualified and 4 WEST Teams are operational across the two counties. Data is being submitted to the MHSDS and is supporting delivery of the system CYP Access targets.4. Parent Carer Support Autism West Midlands have been re-commissioned to deliver on-line training sessions due to positive outcome and feedback from previous delivery across the ICB. https://autismwestmidlands.org.uk/events/5. MH needs of Autistic People. The ICB Autism Champion discussed the current gap in provision to support the mental health needs of autistic people at the MH Collaborative. Partners committed to the promotion of reasonable adjustments across all service provision and to promote/prioritise the Oliver MacGowan Mandatory Training for professionals when launched in 2023. Delivery will be monitored by the Collaborative and LDA Programme Boards.
Escalations
Managed through MH Collaborative – workforce risks on risk register and MH workforce plan being developed.
Activities Planned Next Period
See milestones/tasks section

Quarterly Project Highlight Report:

SEND

Report Date	31/10/22	Prepared by:	Louise Adams
Overall Programme Status	On Target		

Key Partners / Roles	
Worcestershire Children's First WCC HWHCT Parent Carer forums	Herefordshire Council WVT Schools SENDIASS

Key Milestones/Tasks Next Period	Progress	% Complete	End Date
Continue APP development work in Worcestershire. DfE visit Sept 2022 acknowledged improvement and identified areas to focus on which will be picked up by workstreams. Next DfE review visit 28/03/23			28/3/23
Develop action plan for Herefordshire to address areas for improvement highlighted in October 2022 LGA Peer review.			

Key Risks	Current	Target	Mitigation
Capacity in Community Health Services (Worcestershire) including impact on statutory processes.			Review of therapy services Review of CCN service Transformation plan under development - HWHCT. Review of SSN service Prioritisation Framework under development with Community Paediatrics
Capacity in Community Health Services (Herefordshire)			Review of therapy services continues with first phase completing shortly. Awaiting further details of capacity issues within Community Paediatrics.
Few CYP may not have access to equipment in school or home in a timely manner (Worcestershire)			Working group established. Paper to go to ICEOG once agreement reached with all parties.
CYP may experience delay in undergoing assessment for Autism			Increased commissioning capacity to undertake review of pathways – post holder starts 3.11.22

Programme Highlights
<ul style="list-style-type: none"> Review of Children's Continuing Care and Complex Health Needs has begun. Pilot of post diagnostic support for CYP aged 14-18 yrs has been agreed and has commenced after a short delay. Scoping of DCO capacity in Herefordshire is underway – interim support identified. Accelerated Progress Plan for SEND agreed in Worcestershire – First review meeting held with DfE.

Escalations
Capacity across all health services is limited as recovery from COVID continues. Increased complexity and delayed presentation is resulting in higher referrals and inability to discharge due to ongoing needs. Capacity to undertake statutory functions is limited and not all expectations are met.

Activities Planned Next Period
<ul style="list-style-type: none"> Continuation of work programmes – SSN review, Therapies review, Autism pathways, ADHD pathway, CCN review. Focus on APP to progress improvements – specific focus on processes supporting quality and timely input to EHCP's. Paper to be prepared for ICEOG on Paediatric equipment provision. Embedding of Key worker roles in CAMHS and YAT. Continuation of prioritisation work with Worcestershire Community Paediatrics service.

*Outcome / Benefits Realisation	Progress (RAG)	Explanation
	On Target	